

State Department review completed

Approved For Release 2002/11/22 : CIA-RDP80B01676R002900250021-3

Executive Registry

62-5797/a

Mr. Walt W. Rostow  
Counselor and Chairman of  
Policy Planning Council  
Department of State  
Washington 25, D. C.

CIA HISTORICAL REVIEW PROGRAM  
RELEASE IN FULL 1995

Dear Walt:

Thank you for letting me have a chance to see your compilation of planning tasks. Ray Cline has been keeping me informed in general terms concerning this laudable activity, and I assure you that both the concept of planning and the tasks you have in mind make a great deal of sense to us.

The Secretary's letter proposing systematic planning for crises is obviously of direct concern to the intelligence community. We will keep in close touch with the work of the Policy Planning Council and assist them in any way we can in implementing the Secretary's proposal.

Ray may have some ideas of his own to crank into the development of the planning tasks and the effort at crises anticipation. He will be my principal representative for these matters, bringing in other talent as appropriate. I am sure that he will make available to you the best support we can muster to insure that the intelligence community makes an effective contribution to these important and difficult projects.

Sincerely yours,

John A. McCone  
Director

O/DD/I:RSCline:clk

Distribution:

Original and 1 - Addressee

1 - DCI

1 - DDGI

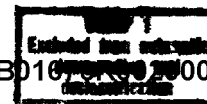
1 - O/DD/I

OK *12/25/62*  
CONCUR: *12/25/62*

Ray S. Cline 20 AUG 1962

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LPM

CENTRAL INTELLIGENCE AGENCY

OFFICE OF THE DIRECTOR

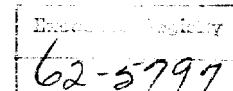
17 August 1962

DD/I:

DCI requests you prepare  
appropriate reply for DCI signature  
offering our full cooperation.



STAT



17 AUG 1962

DEPARTMENT OF STATE  
WASHINGTON

August 9, 1962 ;

Dear John:

I don't know whether you have seen the proposed assignments for Basic National Security Policy planning tasks which have evolved from our work over the past several months. It lays out a planning structure for the town along the lines we discussed at your home early in the year. I hope it fulfills the function that I have had very much in mind; namely, to provide an orderly framework around which the intelligence community can make its contribution to policy formation through the planning process.

In addition, I enclose a copy of the Secretary of State's instruction setting in motion an exercise in crisis anticipation and the prompt exploitation of moments of opportunity. I have designated Henry Ramsey, of our Policy Planning Council, to take responsibility for organizing this work in which the intelligence function is, evidently, of critical importance.

I look forward to closest relations with your people as this planning effort unfolds. I hope it fulfills the objectives we discussed together.

Yours,

W. W. Rostow

The Honorable John A. McCone  
Director, Central Intelligence Agency  
Langley, Virginia

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Cy 3 - Assignments Basic National  
Security Policy Planning Tasks  
Memo to Asst Secys, 7/2/62, from  
Secy Rusk, Systematic Planning

THE SECRETARY OF STATE  
WASHINGTON

July 2, 1962

CONFIDENTIAL

MEMORANDUM TO THE ASSISTANT SECRETARIES

SUBJECT: Systematic Planning for Crises

As a result of several meetings on the anticipation of crises, I am requesting a new procedure to strengthen our performance in this area.

While the exact shape and date of a particular crisis is virtually unpredictable, we can endeavor to isolate and act briskly to exploit moments of transient opportunity, observe trends and situations that are likely to produce crises, and systematically think out ahead of time the critical dimensions of the problems these crises will create. In the light of such thought we may generate lines of action which could prevent, mitigate, or even turn such situations to our advantage. A great deal of work within the Department is already addressed to these objectives.

A successful program to meet these objectives will require the closest cooperation among those who illuminate the alternatives available to us, those who make decisions, and those who carry them out. I want to insure that a greater portion of the energies of the desk officers, who are so often absorbed in the day's immediate problems, are directed toward steps we should be taking now in order to improve our posture in the future. The purpose of this program is to provide a systematic means for strengthening the contribution of the Policy Planning Council to the operating bureaus in this respect. The operating bureaus retain full discretion and responsibility for the implementation of recommendations emanating from the informal working groups organized under this program.

CONFIDENTIAL

CONFIDENTIAL

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I am therefore requesting Mr. Rostow to consult with each of you in order to undertake the following program:

1. Arrangements for consultation on a regular and systematic basis, between designated officers of the Policy Planning Council and the operating bureaus to select an initial list of problems for anticipatory planning on a priority basis and to establish a regular procedure for identifying situations of opportunity.
2. Establishment of small, informal working groups under the leadership of the Policy Planning Council, including representation from the responsible bureaus, and the intelligence and planning community, to develop specific plans and time tables for action on each designated priority problem.
3. Presentation of reports and recommendations of the working groups to the Assistant Secretary of the responsible bureau for his consideration and such action as he finds appropriate.

*Dean Rusk*

/ Dean Rusk

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DEPARTMENT OF STATE

COPY NO.

POLICY PLANNING COUNCIL

ROOM 7261

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ASSIGNMENTS

BASIC NATIONAL SECURITY POLICY PLANNING TASKS

AUGUST 6, 1962

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~~SECRET~~ASSIGNMENTSBASIC NATIONAL SECURITY POLICY PLANNING TASKS

Note: Should any problems arise in connection with INR and CIA participation in these tasks, the respective points of contact should be:  
for INR: A. Evans, Room 6535, x5145 - for CIA: Dr. R. Cline,  25X1

Task	Principal Assignment in US Government			Target Date	Other Departments or Areas Involved		
		Room No.	Tele. No.			Room No.	Tele. No.
<b>I. Military Policy</b>	<b>DOD</b>						
(A) National Policy Considerations Relevant to Nuclear Warfare*	CJCS - Col. A. Cowan	2A348	OX-5-9145	Defer until DOD paper completed (Paper pending in DOD with Oct. 1962 deadline)	STATE		
	ISA - H. Rowen	3E270	OX-7-2307		EUR/RPM -		
	STATE				R. Kranich	6513	3796
	G/PM - S. Weiss	7323	2564		IO - W. Jones	6334	2249
	S/P - H. Owen	7261	2161				
					AID		
					J. Wolf	4234	6846
				25X			
National Policy Considerations Relevant to Scale & Role of Conventional Forces*	<b>DOD</b>						
I. (B)	COMP -			1 Oct 1962	STATE		
	Dr. M. J. Peck	3C880	OX-5-3773	(Tentative -	G/PM -		
	CJCS -			Mr. McNamara	S. Weiss	7323	2564
	Col. M. J. Krisman	2A348	OX-7-1488	has established deadline of	S/P - H. Owen	7261	2161
				July 1 for paper on this subject)	EUR/RPM -		
					R. Kranich	6513	3796
					AID		
					J. Wolf	4234	6846
				25X1			

\* Indicates that a planning exercise addressed to this problem is underway; although terms of reference may not be identical with that suggested here.

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Principal Assignment in US Government

Other Departments or Areas Involved  
Room No. Tele. No.

Task

Room No. Tele. No.

Target Date

I. (C) Military Aid  
Programs\*

AID  
J. Wolf 4234 6846

Oct. 15, 1962

DOD  
ISA -  
M. Blick 30228 OX-7-7782  
SA/MAA -  
Col. W. Vaughan 20964 OX-5-4952  
STATE  
G/PM -  
B. Sapin 7323D 4114  
S/P -  
H. Ramsey 7260 3525  
NEA -  
M. Kettelhut 4224D 2992  
TREASURY  
R. Albright 3213 184-5264

25X1

I. (D) US Overseas  
Bases & Instal-  
lations

DOD  
I&L -  
W. Point 4B726 OX-7-8241  
J-5 -  
Capt.  
A. Hathaway 2D988 OX-7-2729

Jan. 1, 1963

STATE  
G/PM -  
Col. Magathan 7323 2470  
w/ G. Newman 7313 8161  
NEA -  
M. Kettelhut 4224D 2992  
ARA -  
G. Spencer 4253 5717  
S/P -  
H. Ramsey 7260 3525  
AF - G. Wolfe 5242 3891  
L - R. Kearney 6245 4654  
P - F. Herron 6825 5551  
FE - R. Peters 6214 3772  
ACDA/IR  
W. Gathright 4485 6204  
AID - J. Wolf 4234 6846  
TREASURY  
R. Albright 3213 184-5264

25X1

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Task	Principal Assignment in US Government			Target Date	Other Departments or Areas Involved		
		Room No.	Tele. No.			Room No.	Tele. No.
I. (E) Effect of Arms Control Measures on National Security Policy	<u>DOD</u>			Defer until I (G) completed  25X1	<u>ACDA</u>		
	<u>ISA</u> -				<u>DAS</u> -		
	Lt. Col.				R. Matteson	5492	7784
	H. R. Aaron	3D179	OX-7-6671		<u>STATE</u>		
	<u>SA/AC</u>			<u>G/PM</u> -			
	Capt.			R. Garthoff	7323	2579	
	C. Timblin		OX-7-6519	w/ S. Weiss	7323	2564	
				<u>S/P</u> -			
				H. Ramsey	7260	3525	
I. (F) Arms Control & Nuclear Parity with USSR	<u>ACDA</u>			Defer until I (G) completed  25X1	<u>DOD</u>		
	Amb. H. Byroade	5499	8105		<u>ISA</u>		
	& L. Weiler	5498	7787		Lt. Col.		
					H. R. Aaron	3D179	OX-7-6671
				<u>SA/AC</u>			
				Cbl.			
				G. E. Glober		OX-7-6519	
				<u>STATE</u>			
				<u>G/PM</u> -			
				R. Garthoff	7323	2579	
				<u>S/P</u> -			
				H. Ramsey	7260	3525	

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Task	Principal Assignment in US Government		Target Date	Other Departments or Areas Involved	
	Room No.	Tele. No.		Room No.	Tele. No.
I. (G) Strategic Background for Long-Term Planning & Evaluation in the Field of Arms Control	DOD (Schelling Group) ISA - G. L. Quin SA/AG - Capt. . . E. Timblin	3D179  OX-7-6671  OX-7-6519	Sept. 15, 1962	ACDA DAS - L. Weiler and/ or Amb. H. Byroade STATE S/P - H. Owen G/PM - S. Weiss w/ R. Garthoff TREASURY R. Albright	5498 7787 5499 8105 7261 2161 7323 2579 7323 2564 3213 184-5264
I. (H) Prevention of War by Accident, Unauthorized Use of Weapons, Miscalculation or Failure of Communications	DOD SA/AG - Lt. Col. . . R. C. Boyd	OX-7-6550	Aug. 1, 1962	ACDA/IR L. Weiler and/or W. Gathright STATE G/PM - R. Garthoff w/ S. Weiss S/P - H. Owen INR/RSB - H. Sonnenfeldt L - A. Chayes IO - W. Jones CI	5498 7787 4485 6204 7323 2579 7323 2564 7261 2161 7422 (4951 4888) 6425 4242 6334 2249

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Task	Principal Assignment in US Government Approved For Release 2002/11/22 : CIA-RDP80B01676R002900250021-3	Target Date	Other Departments or Areas Involved Room No. Tele. No.
II. <u>The Underdeveloped Areas</u>	<u>AID</u> K. Mathiasen 4246 2268	1. Oct. 1, 1962	<u>STATE</u>
(A) Aid Criteria*	<u>STATE</u> E - I. Frank 6824 3097	2. Feb. 1, 1963	<u>NEA/NR</u> - G. Lee 4222 2545 E - S/P - H. Wriggins 7261 3226 J. Fried 7517 3200 IO/OES - N. McKitterick 5323 5311 ARA - W. Turnage 3911 2308 AF - O. Troxel 6249 5532 FE - H. Sandri 6205 3650 EUR/RPE - S. Schiff 6430B 3130 INR/RFX/DFI - W. Kling 8722 4865 TREASURY - R. Hirschtritt 5418 184-2803
(1. Political Uses of Aid			
2. Aid in Developmental Situations)			
		25X1	
II. (B) Role of the Military in the Underdeveloped Areas	<u>STATE</u> G/PM - B. Sapin 7323D 4114	Oct. 15, 1962	<u>DOJ</u> ISA - Col. L. E. English 3E261 OX-7-2543 SA/CSA - Capt. M. Cunha 2E971 OX-7-6529 <u>STATE</u> S/P - H. Ramsey 7260 3525 NEA/NR - M. Kettelhut 4224D 2992 ARA - G. Spencer 4253 5717 AF - R. Foulon 6247 3053 INR/DDR - A. Evans 6535 5145 FE - R. Peters 6214 3772 <u>AID</u> J. Wolf 4234 6846
		25X1	

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Task	Principal Assignment in US Government			Target Date	Other Departments or Areas Involved		
		Room No.	Tele. No.			Room No.	Tele. No.
II. (C) Remnants of the Colonial System	STATE IO - E. Jackson	6327	8141	Aug. 1, 1962	STATE AF - J. Macknight FE - R. Usher S/P - W. Polk E. Lindley W. Duggan INR/DDR - R. Sears E - I. Frank P - W. Harben	5240 6208 7513 7249 7513 6535 6824 6825	2043 3832 2912 8175 8125 5144 3097 4208
				25X1			
II. (D) Policy Toward Private Enterprise in the Underdeveloped Countries	STATE E - I. Frank	6824	3097		STATE ARA - W. Turnage NEA/NR - G. Lee S/P - J. Fried EUR/RPE - S. Schiff AF - O. Troxel FE - A. Peterson INR/RFX - W. Conrad L - A. Chayes TREASURY S. Westerfield AID AA/DSPE/PED - P. Davies COMMERCE	3911 4222 7517 6430B 6249 6205 8722 6425 5311 2493	2308 2545 3200 3130 5532 2170 4784 4242 2403 8020
				25X1			

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Task	Principal Assignment in US Government		Target Date	Other Departments or Areas Involved	
	Room No.	Tele. No.		Room No.	Tele. No.
II. (E) US Government Organization for Internal Defense*	STATE G/PM - C. Maechling	7313 8158	Nov. 15, 1962	STATE NEA/NR - M. Kettelhut ARA - G. Spencer EUR/SOV W. Anderson S/P - H. Ramsey FE - R. Peters INR/DDR - A. Evans L - R. Kearney IO - E. Jackson DOD ISA - G. Carroll SA/CSA - Col. W. Higgins AID J. Wolf	4224D 2992 4253 5717 6219 5469 7260 3525 6214 3772 6535 5145 6245 4654 6327 8141 3E261 0X-7-8552 2E973 0X-5-7300 4234 6846
II. (F) Experimental Strategic Country Studies	STATE S/P - H. Wriggins J. Fried	7261 3226 7517 3200	Sept. 1962	STATE ARA - W. Turnage INR/DDR - A. Evans E - I. Frank TREASURY R. Albright AID K. Mathiasen	3911 2308 6535 5145 6824 3097 3213 184-5264 4246 2268

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Task	Principal Assignment in US Government		Target Date	Other Departments or Areas Involved	
	Room No.	Tele. No.		Room No.	Tele. No.
II. (G) White Settler Issue	STATE AF - O. Deming	5718 6261	Oct. 1962  25X1	STATE IO/UNP - A. Wellons S/P - W. Duggan EUR/WE - F. Starrs INR/RAF - R. Good	6331 2381 8125 5774 2203
III. The Framework of Organization	(A) Politics of the Atlantic Community*	STATE EUR - R. Schaetzel	Dec. 1962  25X1	STATE S/P - H. Owen INR/REU - W. Hitchcock E. - I. Frank L. - A. Chayes P. - P. Burris IO - E. Jackson	7261 2161 7529 2117 6824 3097 6425 4242 6825 4296 6327 8141

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Task	Principal Assignment in US Government		Target Date	Other Departments or Areas Involved	
	Room No.	Tele. No.		Room No.	Tele. No.
III. (B) Economics of the Atlantic Community (including relations with the underdeveloped areas)*	STATE EUR - R. Schaetzel	6224 3221	Dec. 1962	STATE E - I. Frank S/P - E. Fried INR/REU - W. Hitchcock P - P. Burris AF - O. Troxell	4328 2691 7515 2850 7529 2117 6825 4296 6249 5532
			25X1	AID IDOS - L. Boochever	4328 2692
				TREASURY R. Albright	3213 184-5264
III. (C) Coordination of Political Policy Within the Atlantic Alliance*	STATE EUR - R. Schaetzel	6224 3221	Dec. 1962	FE - A. Peterson STATE S/P - H. Owen INR/REU - G. Bream E - I. Frank P - P. Burris IO - W. Buffum	6205 2170 7261 2161 7527 3893 6824 3097 6825 4296 6334 5138
			25X1	TREASURY R. Albright	3213 184-5264

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Task	Principal Assignment in US Government		Target Date	Other Departments or Areas Involved	
	Room No.	Tele. No.		Room No.	Tele. No.
III. (D) Nuclear Problems of the Partnership*	STATE EUR - R. Schaetzel	6224 3221	Dec. 1962  25X1	STATE S/P - H. Owen G/PM - S. Weiss INR/REU - W. Hitchcock L. - A. Chayes P - P. Burris TREASURY (On financial questions) R. Albright	7261 2161 7323 2564 7529 2117 6425 4242 6825 4296 3213 184-5264
III. (E) The future of Japan	STATE FE - B. Fearey	5207 6051	Dec. 15, 1962  25X1	ISA - R. Adm. J. M. Lee CJCS Col. A. Cowan STATE S/P - R. Johnson G/PM - S. Weiss w/ Col. Magathan E - I. Frank CU - INR/RFE - E. Hulen AID AA/FE - L. Durso TREASURY W. Diehl	3E280 OX-7-9347 2A348 OX-5-9145 7517 3561 7323 2664 7323 2470 4328 2691 7421 4645 4742 8251 5327 184-5617

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<u>Task</u>	<u>Principal Assignment in US Government</u>	<u>Target Date</u>	<u>Other Departments or Areas Involved</u>	
	Approved For Release 2002/11/22 : CIA-RDP80B01676R002900250021-3		<u>Room No.</u>	<u>Tele. No.</u>
III. (F) Reorientation of Regional Alliances (Including the Pacific Community)	<u>STATE</u> <u>S/P -</u> H. Wriggins 7261 3226 R. Johnson 7517A 3561	Oct. 1962	<u>STATE</u> <u>IO -</u> E. Jackson 6327 8141 <u>NEA/NR -</u> G. Lee 4222 2545 <u>G/PM - S.Weiss</u> 7323 2564 <u>ARA - W. Allen</u> 6917 5002 <u>EUR/SOV -</u> W. Anderson 4225 2919 <u>INR/RFE -</u> C. Spinks 7417 3819 <u>INR/RNA -</u> H. Liebesny 7828 3800 <u>L - L. Meeker</u> 6425 5821 <u>FE - R. Peters</u> 6214 3772 <u>AID</u> K. Mathiasen 4246 2268 <u>DOD</u> <u>ISA -</u> Dr. M. J. Mountain 3E283 0X-7-2247 <u>J-5 (CENTO)</u> Col. E. White 2E975 0X-7-1477 <u>TREASURY</u> R. Albright 3213 184-5264	
		25X1		
III. (G) African Regionalism & Economic Cooperation*	<u>STATE</u> <u>AF -</u> M. Herz 6247 3053 R. Foulon 6247 3053	Sept. 1962	<u>STATE</u> <u>E - I. Frank</u> 4328 2691 <u>S/P - W.Duggan</u> 7513 8125 <u>IO - E.Jackson</u> 6327 8141 <u>INR/RAF -</u> R. Good 7817 2203 <u>AID</u> J. Mossler 6758 8415 <u>TREASURY</u> R. Hirschtritt 5418 184-2803	
		25X1		

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Task	Principal Assignment in US Government		Target Date	Other Departments or Areas Involved	
	Room No.	Tele. No.		Room No.	Tele. No.
III. (H) Oil & Interdependence in the Middle East	STATE S/P - W. Polk	7513 2912	Aug. 30, 1962  25X1	STATE NEA/NR - E. Duncan 6251D 4096 E - I. Frank 4328 2691 INR/RNA - R. Elwood 7828 3294 L - A. Chayes 6425 4242 TREASURY W. Diehl 5327 184-5617	
III. (I) North Africa in the Mediterranean Littoral	STATE AF - W. Witman	5234 2288	Jan. 1, 1963 (See previous 25X1 paper entitled "Arab Africa", 11/29/61. On 1/9/62 discussed at Secretary's Policy Planning Meeting.	STATE S/P - W. Polk 7513 2912 W. Duggan 7513 8125 INR/RNA - W. Lewis 7817 6625	

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Task	Principal Assignment in US Government		Target Date	Other Departments or Areas Involved	
	Room No.	Tele. No.		Room No.	Tele. No.
III. (J) Policy Toward the UN (Including peace-keeping machinery)	STATE IO - E. Jackson	6327 8141	Dec. 1, 1962  25X1	STATE S/P - E. Lindley INR/RFX - W. Conrad E - F. Kirlin L - L. Meeker ACDA M. Boggs	7249 8175 8722 4784 6818 5000 6425 5821 5499B 8103
III. (K) The Succession Problem in Spain and Portugal	STATE S/P - L. Fuller	7261 3357	Nov. 15, 1962	STATE EUR/WE - F. Matthews F. Starrs E. Beigel EUR/RFE - R. Vine INR/REU - W. Hitchcock R. Gardner	5226A 4065 5226E 5545 5232 6918 6517B 2294 7531 4786 7531 4786

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Task	Principal Assignment in US Government		Target Date	Other Departments or Areas Involved	
	Room No.	Tele. No.		Room No.	Tele. No.
IV. <u>Relations With Communist Nations</u>					
(A) Policy Problems Related to Communist China* and Intra-Bloc Relationships	STATE S/P - M. Harvey 7261 4464 w/ E. Fried 7515 2850	Aug. 15, 1962 (initial paper)	STATE EUR/SOV - W. Anderson 4225 2919 G/PM - Col. Magathan 7323 2470 w/ R. Garthoff 7323 2579 M - W. Jordan 7246 4231 FE - L. Grant 5312 2721 INR/SSG - A. Whiting 8645 5016 L - L. Meeker 6425 5821 P - P. Burris 6825 4296 DOD ISA - Col. T. W. Wolfe 3D274 OX-7-4689 J-5 Col. W. Carthen 2D982 OX-7-3242 TREASURY R. Albright 3213 184-5264 <div style="border: 1px solid black; height: 20px; width: 100%;"></div>	25X1	
(B) Policy Problems Related to the USSR*	STATE S/P - M. Harvey 7261 4464	Aug. 15, 1962 (initial paper)	STATE EUR/SOV - J. Guthrie 4217 6907 M - W. Jordan 7246 4321 G/PM - R. Garthoff 7323 2579 INR/RSB - H. Trivers 7427 6477 P - P. Burris 6825 4296 TREASURY R. Albright 3213 184-5264 <div style="border: 1px solid black; height: 20px; width: 100%;"></div>	25X1	

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Task	Principal Assignment in US Government		Target Date	Other Departments or Areas Involved	
	Room No.	Tele. No.		Room No.	Tele. No.
V. <u>The Domestic Base</u>					
(A) US Productivity	CEA K. Arrow	313 EOB 113:408	Sept. 1, 1962	STATE S/P - W. Rostow E - I. Frank TREASURY P. Volcker	7261 5101 6824 3097 4415 5806
V. (B) Public Under- standing National Security Policy & Objectives	STATE M - W. Jordan	7246 4231		STATE P - R. Manning S/P - E. Lindley INR/OD - T. Hughes	6819 2392 7249 8175 6533 5201

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